



Middle States Commission on Higher Education

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PRESIDENT'S OFFICE
COLLEGE AT CORTLAND
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November 1, 2000

Dr. Judson H. Taylor
Office of the President
SUNY College at Cortland
P.O. Box 2000
Cortland, NY 13045

Dear Dr. Taylor:

Thank you for your warm hospitality during my recent visit to SUNY College at Cortland. I finally made it, and my visit was worth the wait. I enjoyed myself tremendously.

My conversations with you and your colleagues provided an excellent opportunity for me to learn of recent developments, ongoing plans, and current challenges for SUNY College at Cortland. Moreover, our discussions of your upcoming self-study process were greatly aided by the extensive planning already completed by the Steering Committee, led by co-chairs Drs. Patricia Francis and Joy L. Hendrick.

I have reviewed the self-study design submitted by Drs. Francis and Hendrick with care. The Steering Committee has responded to my concerns and suggestions. As such, the design is accepted, and will be maintained in the institution's self-study file.

The self-study design will become an essential guide for me in selecting a team chair, and for selecting the various members of the evaluation team. The design will also serve as an important resource and reference for the team chair and myself throughout the period of self-study.

Please share the design, along with other basic information about SUNY-Cortland, with the chair well in advance of the chair's preliminary visit. Together with any draft self-study materials that may be prepared, the design will set the context for discussions between the chair and the institution's representatives. It will also enable the chair to plan the deployment of evaluation team members.

Dr. Judson Taylor
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Finally, every person directly involved in the process should receive a copy of the design, and the design should be distributed widely on campus. Congratulations on a job well done!

If I may be of any assistance in the near future, please do not hesitate to call on me. I may be reached at (215) 662-5606, extension 21.

I look forward to working with you as you proceed with the self-study process. Again, thank you.

Sincerely,

A handwritten signature in cursive script that reads "George Santiago Jr." with a small flourish at the end.

George Santiago, Jr., Ph.D.
Executive Associate Director

x:taylor